





1. IDENTIFICATION

AGENCY: Department of Works & Highways		SYSTEM POSITION NO	REF NO: 60GCTA01	
OFFICE/WING: Governance & Compliance		Designation/Classification: First Assistant Secretary – Technical Audits Grade 18		
DIVISION: Technical Audits		Local designation: First Assistant Secretary – Technical Audits		
BRANCH: N/A		TING TO: /e Director Governance /liance	SYS. POS. NO: DOW0000000	REF: 60GC01
SECTION: N/A		LOCATION: Headqu	ıarters, Boroko	

History of position

File ref:	Date of variation	Details	
TBC	New Position	New position	

PURPOSE

Reporting to the Executive Director - Governance & Compliance, the position contributes to the provision of objective assurance on the Departments effectiveness in Governance & Compliance management and risk management and review of the Departments internal governance and control systems.

The job specifically focuses on the Technical Audit of Infrastructure projects. It ensures for the Department that there are proper policies in place to manage compliance in the construction of roads, bridges, buildings and other infrastructure projects. It ensures that there is an adequate system of controls that are functioning effectively to ensure there is compliance to regulations, policies, procedures, departmental standards, specifications and other relevant external policies and relevant legislations. It draws to the attention of management any deficiencies, irregularities, variations against established norms and standards in the Department and in its systems of controls.

3. DIMENSION

The Technical Audit Division constitutes a core mandate of the Department to ensure there is value for money in the provision of quality road infrastructure network through ensuring there is compliance to the Departments standards, specifications, policies and procedures. And ensures there is financial compliance through regular internal audits to ensure that the required control systems are adequate.

The First Assistant Secretary – Technical Audits is expected to have proper Annual Activity Plans covering all aspects of compliance monitoring through programmed technical audits, un-

announced technical audits and special investigation technical audits to provide to management the status of the controls and deficiencies and recommendations for corrective measures to ensure that projects are procured in accordance with procurement guidelines and procedures and projects are implemented using quality standards in accordance with our standards and specifications..

4. PRINCIPAL ACCOUNTABILITIES

- To support the the achievement of the strategic objectives of the National Road Network Strategy (NRNS) and the Connect PNG program, implement & monitor the department's Technical Audit Strategy to ensure the highest level and quality of work is maintained during project procurement and project implementation.
- 2. Develop effective annual technical audit plans and execute timely technical audits of infrastructure projects from design, procurement to award of contracts.
- Develop effective annual technical audit plans and execute timely technical audits at selected construction stages of major infrastructure projects and financial audit of these projects at the time of technical auditing.

5. MAJOR DUTIES

- I. To support the the achievement of the strategic objectives of the National Road Network Strategy (NRNS), In collaboration with all Executive Director, implement & monitor the department's Technical Audit Strategy to ensure the highest level of governance practice and compliance culture is maintained throughout the department in the implementation of all projects.
 - 1. In collaboration with all Executive Directors, develop and implement governance and risk frameworks to identify, manage and minimize financial, reputational, and service delivery risks, including the development and implementation of a **Project Risk Management Framework**.
 - 2. Ensure technical audits of works contracts shall, as far as practicable, cover various stages of a contract. These stages include; Tender documents preparation, Tendering, Tender Evaluation, Construction; and Final account including claims settlement.
 - Ensure that DoW development partners, contractors and other stakeholders responsible for the implementation of projects fully comply with all DoW Policies, Standards, Specifications and Contractual obligations to complete projects that represent value for money.
 - 4. Ensure that contracting and project staff have observed laid down procedures/requirements and exercised reasonable and adequate professional skill in carrying out their duties.
 - Ensure technical staff comply fully, with the Public Service Code of Conduct, all applicable legislation, standards, policies, DPM General Orders, Finance Regulations, and lawful managerial directions in the conduct of the Division's work and workplace behavior.
 - 6. Ensure there is effective and efficient application of established rules, policies and compliance to standards and specifications and budgets.
- II. In collaboration with all Executive Directors develop high quality policies and procedures to the Department to enable it to perform its roles and responsibilities in compliance to the Public (Services and Management) Act, the Department of Personnel Management General Orders, the Public Finances (Management) Act, the National Public Service Code of Conduct, the National Procurement Commission Act, the Road (Management and Fund) Act 2020, International Accounting and Audit Standards and other applicable legislation and key strategic documents of government.
 - Assist in the development of high-quality in house policies in areas of technical auditing, finance, workforce health and safety), to enable the efficient and effective delivery of quality finished projects.
 - Evaluate and respond to the mitigation of risk in the Department, through an effective risk management strategy through good risk management policies and risk management technical audits..

- Provide and conduct research and develop technical audit manuals and training guides for technical audit staff.
- 4. Monitor compliance to occupational safety standards in the workplace to protect staff or contractor staff from an unsafe working environment and to report unsafe practices or unsafe environments to responsible Divisions to take corrective action.
- III. Develop effective annual audit plans and execute timely audits of major infrastructure projects, financial audit of the Department, Human Resource and payroll audits, audit of the Plant and Transport functions of the Department.
 - Plan, develop and implement comprehensive technical audit programs for the evaluation of internal controls of all technical auditable areas within the Department of Works, to assess and evaluate the adequacy, effectiveness and reliability of operating systems and internal controls in accordance with best practices and acceptable technical audit standards and compliance to laws and regulations.
 - 2. Ensure there is effective and efficient delivery of technical audit programs, technical audit investigations, reports and recommendations.
 - 3. Supervise and coordinate the technical audit activities of staff in the Technical Audit Division.
 - 4. Review audit reports, findings, and recommendations prior to release to management.
 - Prepare and submit Annual Recurrent Budget Estimates for the Technical Audit Unit to the Executive Director – Governance & Compliance and support the budgetary appropriation Quarterly Budget Reviews.
- IV. Develop effective and collaborative working relationship with the Auditor-Generals Office and the Internal Audit Committee in ensuring there are effective audits by the AGO's office and ensuring all Audit Committee meetings are conducted as scheduled and that recommendations are implemented within the Department.
 - 1. Maintain effective working relationships with the DoW&I Internal Audit Committee, Senior Executive Management, and audit staff.
 - 2. Ensure DoW Management responds to DoW&I Internal Audit Committee recommendations from subsequent AGO Audits or the Technical Audits of the Department.
 - 3. Ensure AGO recommendations in relation to Technical Audit reports are implemented by the Department through an effective AGO recommendation Action Plan.
 - 4. Ensure the Internal Audit Committee meeting schedules are adhered to and recommendations from the Internal Audit Committee meetings are implemented by the respective activities through an effective monitoring process.
 - 5. Ensure Internal Audit Committee meetings are well prepared for through high-quality meeting documents and relevant technical audit responses from relevant activity heads.
 - 6. Ensure Technical Audit recommendations are monitored and followed up for implementation by the relevant Activity Heads.

V. Key cross-department organisational responsibilities

- In partnership with the Executive Director, Corporate Services, implement the DOW Organisational Transformation Program in DOW to enable it to become a successful road network manager and fulfil its mandate.
- 2. Consistent with the DOW Staff Performance Management System and DPM General Order 5, ensure that each employee in their Division and Branch has their own Performance and Development Plan that provides them with clear work direction and development goals.
- 3. Develop the capacity of each employee in the Division by providing targeted training and developmental opportunities directly relevant to their role and the needs of the Division.
- 4. Provide the Secretary through the Executive Director Governance & Compliance with regular reports on key issues in the Division and recommendations for any required action.
- 5. Conduct regular staff meetings, at least monthly, to discuss work related issues, identify problems, and develop solutions to enable the effective delivery of functions and services.

- 6. Undertake efficient, effective, and timely procurement within the Government's requirements that enables the delivery of the Division's services on time and within budget.
- 7. Under the direction of Secretary through the Executive Director Governance & Compliance, maintain effective communication with key stakeholders about the strategies and operations of the Department to secure policy and strategic support for the Department and its role in the whole of government planning and execution of policies.
- 8. Comply fully, with the Public Service Code of Conduct, all applicable legislation, standards, policies, DPM General Orders, Finance Regulations, and lawful managerial directions in the conduct of the Division's work and workplace behavior.

NATURE AND SCOPE

6.1 Working relationships

Who	Why	
Internal		
Executive Director Governance & Compliance	Providing high level advice consistent with the role and responsibilities of the position	
Chairman of DoW&I Internal Audit Committee (IAC)	Ensure IAC meeting schedules are adhered to and recommendations are implemented by Activity Heads	
DoW&I Senior Executive Management Team	Ensure all Audit recommendations are implemented Ensure a culture of compliance is developed and implemented by the senior managers Ensure compliance issues are effectively resolved.	
External		
Auditor General's Office (AGO)	Ensure AGO audits of DoW&I are well facilitated and their Management letters are received and their recommendations are implemented.	
Department of Finance (Internal Audit & Compliance Division)	To ensure Audit Committee meetings proceed as scheduled, and ensure IAC meeting agendas are checked prior to IAC meetings.	
Police Fraud Squad And	Audit issues that are criminal in nature are referred to the Police Fraud Squad for investigation.	
Development Partners/Donor Agencies	Ensure Donor Agencies & Development partners compliance and audit requirements are met.	
Contractors – Civil, Architecture etc	Ensure Contractor complies with all regulatory standards and DoW standards & specifications.	

6.2 Working environment.

The position operates within a highly dynamic and fluid policy and legislative environment, in an organisation that is transforming from a conventional public service environment to a more commercially focused and dynamic business environment. Within this working environment, this is a specialist position in the organisation's senior management tier responsible for making sure governance issues are fully complied with when executing large-scale development and road maintenance programs.

6.3 Reporting arrangements

(a) Reporting Line

Executive Director - Governance & Compliance

(b) Direct Reports

1) Principal Engineer – Procurement Audits

2) Principal Engineer - Project Audits

6.4 Budget & Expenditure

Budget: In accordance with approved annual budget appropriation

Financial Delegation: In accordance with current instrument of financial delegation

7. CONSTRAINTS, FRAMEWORK AND BOUNDARIES

The position operates with a high degree of autonomy under the direction of the Secretary through the Executive Director Governance & Compliance within the constraints, frameworks, and boundaries set by high-level Government policy and applicable legislation, in particular, the Public (Services and Management) Act and its regulations, the Department of Personnel Management General Orders, the Public Finances (Management) Act, the National Public Service Code of Conduct, the DOWH Leadership Agreement National Procurement Commission Act, the Road (Management and Fund) Act 2020, the PNG Transport Strategy, the PNG National Road Network Strategy, and other legislation and Government policy relevant to the role.

In particular, the following Rules & Procedures are applicable to this role:

- Public Finance Management Act, Finance Operational Manual/Financial Instructions
- PSMA, General Orders, Industrial Awards.
- International Accounting and Auditing standards & procedures.
- CSTB Good Procurement manual.
- Occupational Health and Safety Act and National Occupational Health and Safety Policy

8. CHALLENGES

- 1. Gaining cooperation, compliance, and engagement to manage and inform Department strategy, portfolio, and governance in an environment of conflicting interests and opinions.
- 2. Lack of commitment by staff and management to implement Audit Committee and Auditor General's recommendations.
- 3. Lack of commitment from all levels of management in implementing compliance policies and risk policies.
- 4. Dealing with highly compliance issues and applying the appropriate rules & regulations.

9. QUALIFICATION, EXPERIENCE AND SKILLS

- Appropriate University Degree with major studies in Engineering, Accounting, or possession of such other educational qualifications as may be acceptable to the Department of Personnel Management and be a member of a recognized Institute such as IEPNG and or IIA – PNG Chapter, or related field will be highly regarded.
- Demonstrated level experience in financial management, accounting and strategic planning in audit, technical audit and finance.
- Demonstrated senior level experience in risk management implementation.
- Highly developed interpersonal skills and a demonstrated ability to communicate and negotiate effectively with a diverse range of groups and prepare high quality reports.
- Demonstrated capacity to work independently as well as contribute positively to a team environment.
- Competence with a range of computer software programs, including Word, Excel, and Power Point and any applicable specialist programs.

- High standards of integrity, professionalism and accountability and the ability to uphold the credibility of the Department.
- Proficiency in applying internal auditing standards, procedures, and techniques especially in technical auditing.
- Proficiency in accounting principles and techniques, an understanding of management principles.
- Must have significant experience in public sector auditing, accounting, business or risk management of which ten (5) years should be at a senior supervisory level.

Core competencies (essential requirements) to be effective in the role:

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Capability	Level
Strategic Management & Leadership Practice	Advanced
Effective Communication and Report Writing	Advanced
Knowledge of the Public Finance Management Act and related financial instructions and the financial management manual	Advanced
Knowledge of the Public Service Management Act, the General Orders and subsequent special general orders	Advanced
Knowledge of the Departments mandate in relation to its specific road infrastructure development mandate	Advanced
Knowledge of the International Accounting and Auditing principles.	Advanced
Analytical & research skills, policy analysis and development.	Advanced